



2022 ANNUAL REPORT

We Are NITOENDIT

We dream of a world where the suffering caused by fistula comes to an end in all countries where this condition persists today. By adding new Fistula Foundation Partners, and by building new Fistula Foundation Treatment Networks that connect all women in all parts of a country with high-quality care, we can make this dream a reality.











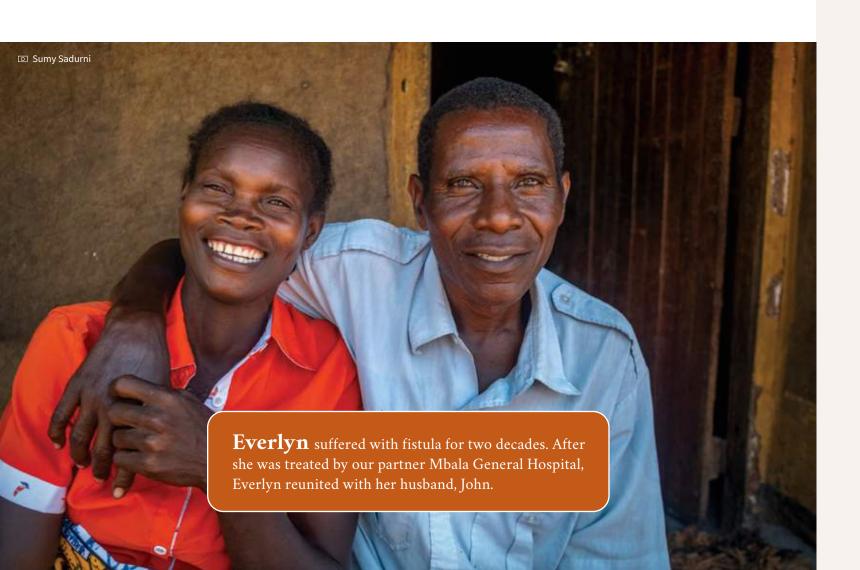
No Woman Left Behind

When we say *In It to End It*, we mean that we won't stop until every woman injured in childbirth has access to surgery than can restore her health and give her hope for the future. Our model works at scale to end the needless suffering of multitudes of women. But we need you, our compassionate supporters, to make this vision a reality. I hope we can count on you to stick with us.

Kate GrantChief Executive Officer

Our Mission in Action

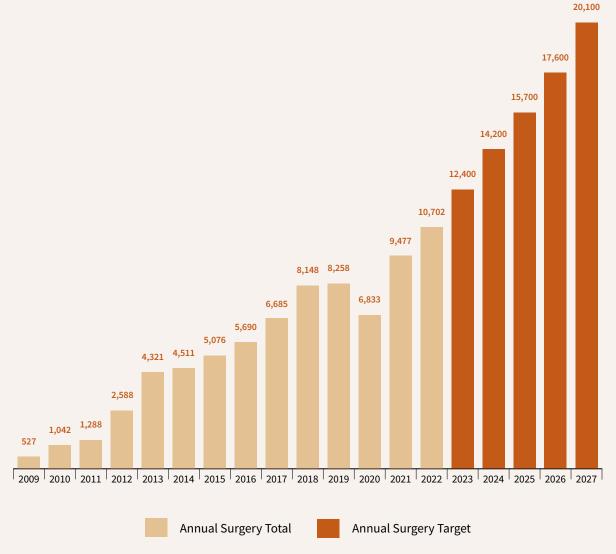
At Fistula Foundation, we believe that no woman should live a life of misery and isolation, simply for trying to bring a child into the world. We strive every day to end the suffering of women injured in childbirth—and to ensure that no woman is left behind.



An Ambitious Plan

Since 2009, when Fistula Foundation launched a global strategy to treat women with obstetric fistula, we have supported more than 75,000 surgeries for women in need.

Under a new strategic plan, we will exceed that achievement in just five years. From 2023 to 2027, we aim to provide 80,000 surgeries, add more than 40 partners, and build five new countrywide treatment networks. By pursuing this plan, we will reach and serve women with devastating childbirth injuries on a scale that equals the urgency of their suffering.



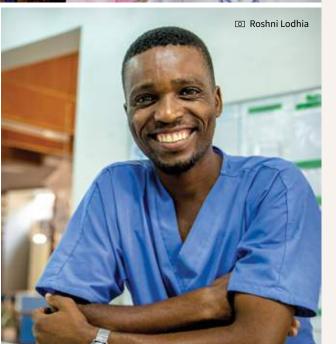
World-Class Partners

Your support helps healthcare heroes provide world-class care to the patients who walk through the doors at each of our partner facilities. The dedicated surgeons, nurses, and outreach workers who work with our partners are grateful for what you enable them to achieve for women in their countries.









Fistula Foundation Partners

Freedom from Fistula Foundation Madagascar

Freedom from Fistula Foundation Malawi

SALFA

MALAWI

Artemedis Mali

AFGHANISTAN	MAURITANIA		
Cure Hospital, A Be Team International Facility	Artemedis Mauritania		
ANGOLA	MOZAMBIQUE		
Centro Evangelico de Medicina de Lubango (CEML)	Focus Fistula		
Unidade Fistula Obstetrica (UFO)	NEPAL		
BANGLADESH	Fistula Free Nepal		
Hope Foundation for Women & Children of Bangladesh	International Nepal Fellowship		
Kumudini Women's Medical College and Hospital	Kathmandu Model Hospital / Public Health Concern Trust – Nepal		
BENIN	Public Health Concern Trust/CBRHCC		
Artemedis Benin	NIGERIA		
BURKINA FASO	Dame Olayinka Obaleye Obstetric Fistula Center		
Association Renaissance (ARENA)	Dogon Nasara Fistula Foundation		
CHAD	Evangel Vesico-Vaginal Fistula Center (EVFC)		
	Family Life Centre/V.V.F. Hospital		
Artemedis Chad	Fistula Foundation, Nigeria		
DEMOCRATIC REPUBLIC OF CONGO	PAKISTAN		
Artemedis DRC	Pakistan National Forum on Women's Health		
Fistula Program DRC (FisPro DRC) HEAL Africa	RWANDA		
Maendeleo Fistula Care	Ubi Caritas		
Panzi Hospital	SIERRA LEONE		
Rwankole Hospital	Artemedis Sierra Leone		
Vanga Hospital			
ETHIOPIA	SOMALIA Calley a Madical Favodation		
Healing Hands of Joy	Galkayo Medical Foundation		
Village Health Partnership	SOMALILAND		
GUINEA	Edna Adan University Hospital		
	National Borama Fistula Hospital		
Artemedis Guinea	SOUTH SUDAN		
KENYA	Artemedis South Sudan		
Bomu Hospital	Dr. Andrew Browning		
Cherangany Nursing Home	Health Coordination Department, Catholic Diocese of Wau		
Daraja Mbili Vision Volunteers Youth Group (DM)	TANZANIA		
Garissa County Referral Hospital	Association of Obstetric Fistula Surgeons of Tanzania (AOFST)		
Gynocare Women's and Fistula Hospital	Bugando Medical Centre		
Jamaa Home & Mission Hospital – Edelvale Trust Kapenguria County Referral Hospital	Comprehensive Community Based Rehabilitation in Tanzania (CCBR		
Kisii Gynocare Fistula Centre	_ Maternity Africa		
Maisha Empowerment Initiative	Nkinga Referral Hospital		
Narok County Referral Hospital	UGANDA		
Nyambene Sub-County Hospital	CoRSU Hospital		
Vihiga County Referral Hospital	Kitovu Hospital		
Women and Development Against Distress in Africa (WADADIA)	Terrewode		
Women Education and Health for Development (WOHED)	- Uganda Childbirth Injury Fund		
LIBERIA	- Uganda Village Project		
Artemedis Liberia	ZAMBIA		
	Chilenje Level 1 Hospital		

Artemedis Zimbabwe

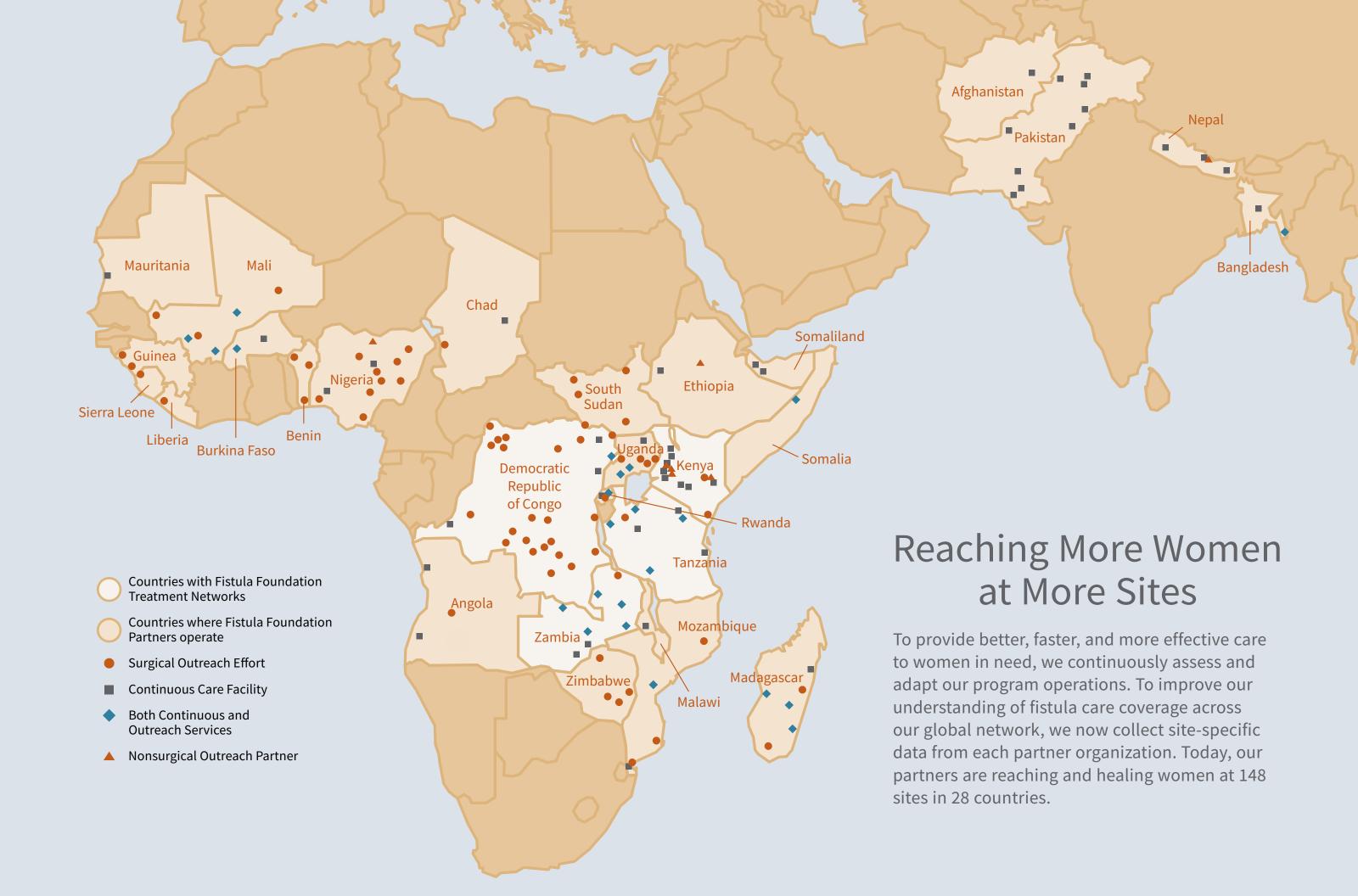
Chilonga Mission Hospital

Kabwe General Hospital

Mansa General Hospital

Mbala General Hospital

Monze Mission Hospital Solwezi General Hospital St. Francis Hospital, Katete tion in Tanzania (CCBRT)



Leveraging the Power of You

Every donor has a powerful story—and a unique connection to our cause. No matter how you originally learned about fistula, or what motivates you to support women with this devastating condition, you and thousands of supporters like you have changed tens of thousands of lives.



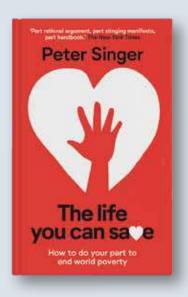
Turning Passion into Purpose

What happens when you turn your passion for women's health into a new career? Dr. Brandie Freeman did just that. Brandie is a longtime donor to Fistula Foundation who learned about fistula from the documentary Half the Sky, based on a book by Nicholas Kristof and Sheryl WuDunn. At the time, she was a science teacher. Each year in one of her courses, she showed scenes from the film and talked with students about how healthcare disparities lead to conditions like obstetric fistula.

In 2019, Brandie had a revelation that came to her in a dream: To follow her passion for women's healthcare, she should become a pelvic floor therapist. She left teaching and underwent training in physical therapy, and today runs her own practice in Acworth, Georgia. "It is important to me to provide an oasis of care here in the county where I was raised," Brandie said. "Most of my clients are from a rural area, and I'm the only clinic in the [vicinity]."

For the past 10 years, Brandie has supported
Fistula Foundation by making monthly and annual
gifts. In recent years, she has hosted pelvic floor
workshops that serve as fundraising events.
Brandie also hopes one day to pursue mission work
in developing countries, where she would train
people in pelvic floor therapy. "I try as much as I
can to make my life about service. When that's your
mindset, opportunity presents itself," she said.

Effective Altruism in Action



"When we heard about fistula, and how it was easily fixable but wasn't being fixed, it affected both of us. It was heartbreaking," said John Nevin, speaking also for his wife, Emily. The Nevins learned about Fistula Foundation from the book The Life You Can Save, by Peter Singer, a founder of the Effective Altruism movement. Effective Altruism is an approach to philanthropy that emphasizes "doing the most good" with money spent.

John and Emily are pediatricians who live in Southern California. As U.S.-based healthcare professionals, they routinely treat chronic conditions that can be managed but not solved. In the case of fistula, they saw an opportunity to address a problem that has a clear, known solution. They were also eager to support a specific project. In 2022, when Narok County Referral Hospital joined the Fistula Foundation Treatment Network in Kenya, they signed up to sponsor that site. "The amount of care that Narok [Hospital] provides with such a small investment really shows the need in the region," said John.

Ellen Walton is an artist who uses her creativity to help others. After a career as a real estate professional in northern Virginia, Ellen retired with her husband in Santa Fe, New Mexico. She wanted to find a new way to channel her energy, and began oil painting. Today, she sells her paintings to raise money for charities, including Fistula Foundation.

Several years ago, Ellen decided to leave money in her will for charities that help women in need. Then her husband suggested that she could have an impact right away. So now Ellen directs proceeds from the sale of her work to several nonprofits. Over the past six years, Ellen has made donations through Fistula Foundation to support seven repair surgeries. To market her paintings, she sends out a monthly online newsletter. In one newsletter, she told the story of a fistula patient named Salma, and noted that Salma had undergone repair surgery—thanks to donors' generosity. "As you can see, proceeds from the sale of my art do help to make a difference," she wrote.

Giving While Living—and While Painting



A Mission to Support Healing



Since 2001, Randy Harshbarger has made 40 trips to Ethiopia. Randy, a Christian minister based in Nacogdoches, Texas, began traveling to Africa because he wanted to help people who live in extreme poverty. On an early trip, he made the first of several visits to the Hamlin Fistula Hospital in Addis Ababa. Hearing about the plight of fistula patients at that facility had a life-changing effect on him. "The trauma of these young girls, who are often forced into marriage at a young age, is heartbreaking," Randy said.

"Yet the joy that comes from the healing of both their body and their soul will soften the hardest of hearts."

Randy has made numerous gifts to Fistula
Foundation in recent years, and urges others to
follow his example. "To any who cares to listen:
You probably will not go to Africa," he said. "But
you have enough money—right now, in your
pocket—that will make a difference in the lives of
these beautiful women. Why not give it today?"

A Growing Team

We are adding new leaders in treatment network countries and investing for growth by expanding our team across multiple sites. No matter where we live and work, our vision to end the suffering caused by fistula unites us all.

TEAM U.S.

Kate Grant

Chief Executive Officer

Pam Lowney

Chief Operating Officer

Lindsey Pollaczek

Chief Program Officer

Michael Slind

Chief Marketing Officer

Kelly Anderson

Senior Director of Philanthropy

Darren Blankenship

Database Administrator

Jesse Chu Program Manager

Hannah Garone

Senior Donor Relations Manager

Jamie Heisch

Philanthropy Associate

Shelly Helgeson

Vice President of Partnerships

Nicole Huelar

Administrative Assistant

Keerthana Rajagopal

Associate Program Manager

Jackelen Renteria-Bustos

Marketing and Communication Associate

Jing Shi

Finance Manager

Carol Tillman

Donor Relations Assistant

Tarah Walker

Senior Communications Manager

Morgan Walter

Digital Media Manager

TEAM DRC

Clément Lofumbwa Balilo

Program Officer

Pascal M. Vahwere

Program Manager

TEAM KENYA

Habiba Corodhia Mohamed

Regional Director

Nelson Musa

Monitoring and Evaluation Officer

TEAM TANZANIA

Clement George Ndahani

Program Manager

TEAM ZAMBIA

Florence Changwe Mulenga

Administrative Officer

Bwalya Chomba

Program Director

Victor D. Chibale

Emmanuel Chiluba Senior Program Officer

Martin Chiyana

Program Officer

Jordan Chileshe Chomba

Kalumba Kaputo

Senior Program Officer

Jameson Kaunda

Monitoring and Evaluation Coordinator

Patricia Nyawa Tempo

Program Officer

BOARD OF DIRECTORS

Ling Yang Lew Board Chair

Thomas Huntington

Cleo Kiros

Charlotte Polle

Gillian Slinger

Vanessa Taylor

MEDICAL DIRECTORS

Dr. Steve Arrowsmith

Dr. Andrew Browning











Celebrating Two Decades of Service



In January 2023, we said farewell to Fistula Foundation's first full-time—and longestserving—staff member, Anne Ferguson. Anne has now begun her next life chapter: retirement. She started at the Foundation in 2003, and proved herself to be indispensable as the Foundation grew to become a global leader in fistula care. For more than a decade, she served as deputy director and excelled in the role of right-hand woman to CEO Kate Grant. Thank you, Anne, for the integrity and dedication that you brought to your many vears of service.









Fistula surgeons Dr. Sajjad Siddiqui (left) and Dr. Shershah Syed (right) check in on Naseema, a patient at Koohi Goth Hospital in Pakistan.

Built on Trust



Charity Navigator

Fistula Foundation has earned an "exceptional" four-star rating from Charity Navigator every year since 2005.



GreatNonprofits

Thanks to nearly 800 five-star reviews from supporters, Fistula Foundation was named a Top-Rated Charity in 2022.



BBB Wise Giving Alliance

For the past 17 years, Fistula Foundation has met all 20 of the BBB Standards for Charity Accountability.



Charity Watch

Charity Watch has awarded an A rating to Fistula Foundation, and recognizes the Foundation as one of only 45 charities on its list of Top Rated International Organizations.



The Life You Can Save

The Life You can Save—cofounded by Peter Singer—has featured Fistula Foundation on its list of the "best charities for effective giving" since 2014.



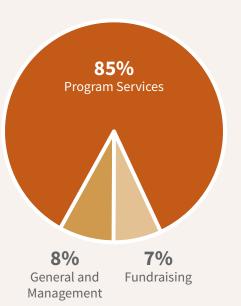
GuideStar by Candid

Fistula Foundation has been named a Platinum-level GuideStar Participant—the highest level of recognition given to charities by GuideStar.

2022 Financials

Revenues and Support	Donor Restrictions	Donor Restrictions	Total
Contributions	\$9,805,075	\$5,610,464	\$15,415,539
Net Investment Income (loss)	(\$1,879,318)	(\$1,609,986)	(\$3,489,304)
Net Assets Released from Restriction for Purpose	\$6,252,228	(\$6,252,228)	_
Total Revenues and Support	\$14,177,985	(\$2,251,750)	\$11,926,235
Expenses			
Program Services	\$13,815,700	_	\$13,815,700
Management and General	\$1,318,524	_	\$1,318,524
Fundraising Expense	\$1,198,831	_	\$1,198,831
Total Expenses	\$16,333,055	_	\$16,333,055
Change in Net Assets	(\$2,155,070)	(\$2,251,750)	(\$4,406,820)
Net Assets at Beginning of Year	\$7,317,772	\$14,502,967	\$21,820,739
Net Assets at End of Year	\$5,162,702	\$12,251,217	\$17,413,919

Overall Spending in 2022





Patients at Comprehensive Community-Based Rehabilitation in Tanzania (CCBRT), in Dar es Salaam, sing joyful songs together. By tradition at CCBRT, patients wear like-colored gowns—including blue gowns on weekends.

Fistula Foundation

1700 The Alameda, Suite 300, San Jose, CA 95126 fistulafoundation.org | 408-249-9596 U.S. Tax ID 77-0547201 | Combined Federal Campaign #11521